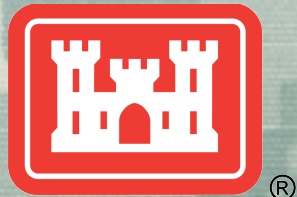


# History of Partnership Program

**Jeff Boutwell**  
Recreation Business Line Manager  
Three Rivers Project, SWF



US Army Corps of Engineers  
**BUILDING STRONG**



# Objectives

“Let me tell you a little story how we came to be.....”



# Executive Order

## **Facilitation of Cooperative Conservation**

- ▶ . . . to ensure that the Departments of the Interior, Agriculture, Commerce, and Defense and the Environmental Protection Agency implement laws relating to the environment and natural resources in a manner that promotes cooperative conservation, with an emphasis on appropriate inclusion of local participation in Federal decision making, in accordance with their respective agency missions, policies, and regulations.



# Joint Ventures: Partners in Stewardship



- Partnership conference in Los Angeles, November 2003
- First time the 7 land management agencies co-convened an effort of this kind
- One-stop networking between the federal government and partners
- Over 1,600 participants
- Demonstrated the Chief's commitment to partnering





“Too often we think of a partnership as a handout instead of a handshake.”



# The Seven Land Management Agencies

- U.S. Army Corps of Engineers
- U.S. Forest Service
- National Park Service
- Bureau of Indian Affairs
- Bureau of Reclamation
- Bureau of Land Management
- U.S. Fish and Wildlife Service



# Outcomes

- The Corps of Engineers as a community recognized the value of partnering at all levels and in all business lines
- Stakeholder listening sessions were conducted in 2000
- Created HQ senior partnership position
- Partnership Advisory Committee established in October 2003





# Partnership Advisory Committee 2004

- LRD – Gene Davis
- MVD - Richard Otto (Retired)
- NAD - Cori Brown (Retired)
- NWD - Greg Miller (Retired)
- POD - Mike Lee
- SAD - Mike Hosey
- SPD - Chris Gallagher (Would really like to retire)
- SWD - Jeff Boutwell



PAC 2009 – Raystown



# Partnership Program Status 2004

- Lack of understanding of the value of partnering at all levels
- Stakeholder listening sessions in 2000
  - “Agency culture is bureaucratic and self-serving”
  - “Processes are daunting”
  - “Corps does not partner like a partner”
- Established national committee to evaluate existing policies, authorities and develop new strategies



# Redefined “Partnership”

- A handshake, not a hand out
- Partnerships are a part of our culture
- Combines individual strengths to accomplish the mission
- Fosters relationships, common goals and working together
- Builds constituency and broad-based community support.
- Leverages resources to meet challenges and improve opportunities.

**Partnerships are a smart way of doing business.**





# The Partnership Philosophy

The U.S. Army Corps of Engineers plays a key role in shaping the future of our Nation's water resources. Our partners are essential in making this happen. We recognize that partnerships must flow in both directions. Cooperation and collaboration are the keys to innovative solutions to meet a diversity of need. When we put our heads together, we can find answers far better than anything we can think of ourselves.



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# Partnership Advisory Committee Strategies

- Policy - Revise regulations and develop legal primer
- Authorities - Legislative package modeled after other federal agencies authorities
- Training - APPL Workshop
- Funding - Non-appropriated funding source for multi-year efforts
- Incentives-Handshake funding, special items tag, performance measures
- Interagency collaboration team



# Issues and Challenges

- Reduced funding, aging infrastructure and increasing customer demand
- Current organizational system results in different policy determinations
- Lack of clear policy guidance and poor decision making processes
- Lack of institutional knowledge
- Lack of basic authorities available to other land management agencies
- Inconsistency of interpretation of policies between districts and offices within the districts specifically with OC, RE etc.





# Authority Needs

- Expand challenge partnership authority to include leased lands.
- Allow USACE to advance a percentage of funds or other resources to promote broader participation in cost share partnerships.
- Broad authority “to provide assistance to, and to cooperate with, federal, state and public and private agencies and organizations” for mission related purposes.
- Authorize the cooperative production of educational and interpretative program materials with interpretive associations.
- Permit and prescribe conditions for expending funds outside (but directly related to) fee owned lands.



# What is Possible?

- National Park Service  
\$249 million per year in benefits



- National Forest Service  
\$500 million per year in benefits



- U.S. Fish and Wildlife Service  
Fish and Wildlife Foundation -\$2.5 billion



# Achievements



# Partnership Handshake Program

- Ten Year Totals
  - ▶ Handshake Funds- \$1.7 Million
  - ▶ Local Office - \$1.7 Million
  - ▶ Partner - \$5.8 Million
  - ▶ Total \$9.2 Million
- USACE – 37%
- Partners – 63%





# Huge Achievement



US Army Corps  
of Engineers

**Contributions, Fundraising  
and Recognition**

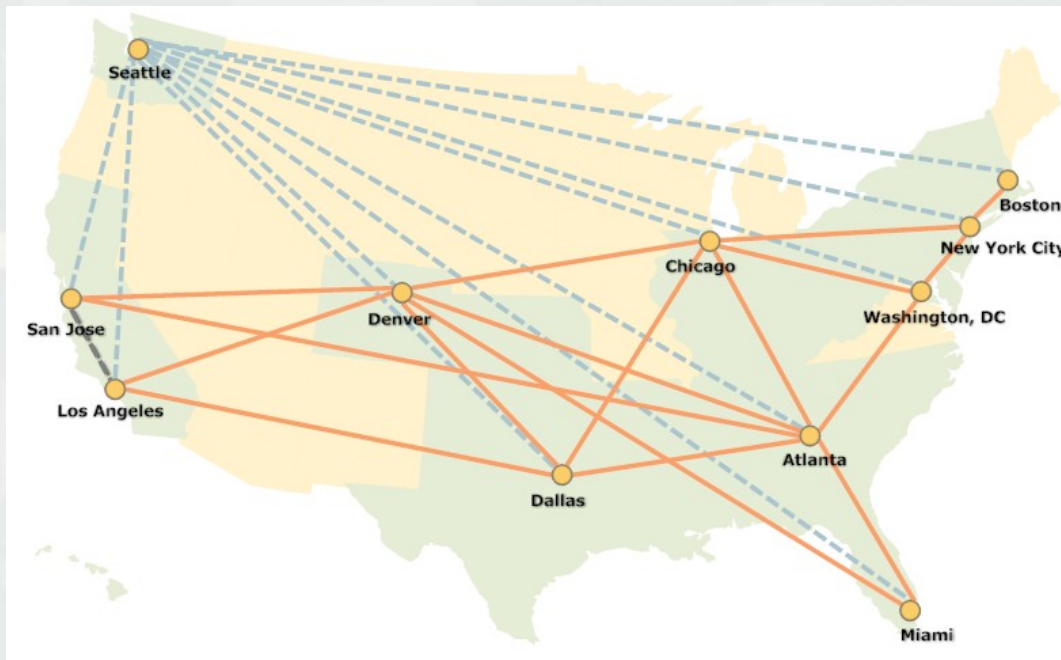
**Reference Guide**

October 2008



# Creation of a National Partnership Network

- National Partnership Advisory Committee- HQUSACE
- National Partnership Program Manager – HQUSACE
- Regional Partnership Program Manager – SWF
- Community Relations Coordinators – SWF
- Partnership POC - District and Lake Offices



# Success Stories

- APPL Training Seminars, 2004 -2012
  - ▶ 315 Participants
- Executive level briefing – DCW and VTC Partnership which involved every Division commander - 2006
- Assisted in creation of Corps of Engineers Natural Resources Education Foundation
  - ▶ Outgrowth of Lewis and Clark Bicentennial Commemoration
- OMBIL and Gateway Enhancements- 2009-2010
- Partnerships Included in Strategic Plan -2011
- Partnership 101 Webinars – 2012
- 56+ Cooperating Associations or Friends Groups as of 2012
- PROSPECT Training Course - 2013



# PAC 2013

- Heather Burke – USACE- HQ
- Chris Rapenchuk – Chair - LRD
- Titus Hardiman – SWD
- Jamie Gyolai - MVD
- Joel Miller- SPD
- Miriam Fleming – SAD
- Alana Mesenbrink – NWD
- Allen Gwinn - NAD

